

WIRRAL PLACE BASED PARTNERSHIP BOARD**22nd JUNE 2023**

REPORT TITLE:	STRATEGY AND TRANSFORMATION GROUP HIGHLIGHT REPORT
REPORT OF:	PLACE DIRECTOR (WIRRAL), NHS CHESHIRE AND MERSEYSIDE

REPORT SUMMARY

NHS Cheshire and Merseyside is working with each of the nine places in the Cheshire and Merseyside Integrated Care System (ICS) to establish robust governance and assurance mechanisms through strong partnership arrangements. The Wirral Place Based Partnership Board (WPBPB) is the forum where NHS Cheshire and Merseyside will conduct business pertaining to the Borough transparently in the public domain and in collaboration with system partners. These arrangements will also support further delegation of decision making and resources to each Borough.

The WPBPB is supported by four key governance and assurance groups. This paper is a highlight report from the Strategy and Transformation Group.

This matter affects all Wards within the Borough.

RECOMMENDATION/S

It is recommended that the Wirral Place Based Partnership Board notes the work of the Strategy and Transformation Group and continues to receive updates as a standing agenda item.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 The Strategy and Transformation Group has been established to develop and review Wirral place strategic and operational plans to deliver national, Cheshire and Merseyside and local priorities. The Group will ensure that these plans secure continuous improvement, with a focus on health inequalities, and are delivered within financial allocations. The Group will receive assurance on the delivery of strategic and operational plans and associated work programmes.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 No other options were considered as it has been agreed that this group is required as part of NHS Cheshire and Merseyside's governance and assurance arrangements in Wirral.

3.0 BACKGROUND INFORMATION

- 3.1 Since the last report to the Place Based Partnership Board the Strategy and Transformation Group has met on three occasions. This report covers the meetings held on 16th March, 20th April and 18th May 2023.
- 3.2 The meeting held on 16th March 2023 considered the following items of business.
- 3.2.1 **Wirral Health and Care Plan 2023/24:** The Group received a draft copy of the Wirral Health and Care Plan 2023/24. The Group noted the workshops that had taken place to develop the Plan. The STG agreed that further work would be progressed to agree the Plan. The final Wirral Health and Care Plan will need to be endorsed at the June Place Based Partnership Board.
- 3.2.2 **Wirral Drugs Strategy:** The STG received a presentation for information on the Wirral Drugs Strategy. Members were asked to consider how their organisations could support the Strategy. The Wirral Drugs Strategy sets out the local vision for tackling drug-related crime, protecting children and young people, augmenting our outstanding treatment and recovery system, and reducing health inequalities. It also describes our vision for promoting a positive narrative around recovery, combatting the stigma associated with drug use, and giving people with lived experience a strong voice in this work.
- 3.2.3 As part of the National Drugs Strategy, Wirral was selected as an 'accelerator' area, for early enhanced investment. Wirral received funding in each of 2021/22 and 2022/23 focusing on strengthening our treatment system. Wirral Council is due to receive significant further investment in 2023/24 and 2024/25. The Wirral strategy will guide the spend of these investments, alongside national direction. Along with Wirral Council, Merseyside Police have received funding under the National Drugs Strategy through to 2025 to help join up enforcement activity with treatment and recovery.
- 3.2.4 The Wirral strategy will be delivered by the Wirral Combatting Drugs Partnership, a multiagency group established to join up work to reduce drug-related harms. Wirral

partners are also building a forum for people with lived experience of drug use, which will have an essential role in steering the delivery of the strategy, with representation on the Combatting Drugs Partnership. The Combatting Drugs Partnership reports to the Wirral Health and Wellbeing Board and the Safer Wirral Partnership Board.

- 3.2.5 **Mental Health Urgent Response Centre:** The Group endorsed work to develop a Mental Health Urgent Response Centre in Wirral as a priority for our Place. To establish an Urgent Response Centre (URC) capital funding will be needed. Capital funding must be applied for and requires a robust business case. In anticipation of this, Cheshire and Wirral Partnership NHS Foundation Trust (CWP) have commissioned the development of a Strategic Outline Case (SOC) for an integrated URC.
- 3.2.6 **Green Spaces and Health:** The Group received a presentation on green spaces and health. The presentation highlighted the work of the Groundswell Consortium. The Groundswell Consortium is a multidisciplinary team of researchers who, in collaboration with local communities and policymakers, are understanding and documenting the role urban green and blue spaces (UGBS) play in the social, economic, environmental, cultural and health systems that make up urban environments. Specifically, Groundswell is identifying how UGBS can be used to prevent ill health and reduce the health inequalities that have emerged in these settings. The presentation also described Green social prescribing (GSP), the practice of engaging people in nature-based interventions and activities to improve their mental health and wellbeing, and this is happening in Wirral.
- 3.2.7 **Discharge Challenge – Learning and Next Steps:** A Discharge Challenge took place between 5th and 9th December 2022. The Group received a copy of the lessons learnt and action plan from this event. The Group noted that the learning from this event would influence the urgent and emergency care programme within the Wirral Health and Care Plan 2023-24.
- 3.2.8 **Priority Project Highlight Reports:** The Group received updates on three key delivery projects sitting in the Urgent and Emergency Care Programme for Wirral. These projects were care market sufficiency, discharge to assess (D2A) reablement and Virtual Wards.
- 3.3 The meeting held on 20th April 2023 considered the following items of business.
- 3.3.1 **Cheshire and Merseyside System Urgent and Emergency Care Pressures:** The Group discussed preparation for a Cheshire and Merseyside system meeting with Department of Health and Social Care/NHS England representatives on urgent and emergency care pressures. The Group understood that Wirral would be a system of focus at the meeting, which was held on 24th April 2023. The Group discussed the approach that would be taken in the meeting.
- 3.3.2 **Planning Workshop, 19th April 2023:** The Group received an update on this workshop. The workshop was the last of four that were held with system partners to support planning for 2023/24.
- 3.3.3 **Wirral Health and Care Plan:** The Group reviewed the latest iteration of this document.

- 3.3.4 Children and Young People’s Emotional Health and Wellbeing Alliance:** The Group endorsed the proposal to create a Children and Young People’s Emotional Health and Wellbeing Alliance. The Group reviewed the prospectus for the proposed procurement of this Alliance. The Alliance organisations will deliver a range of evidence-based interventions in community settings and online, responding to emerging needs and trends. Through delivering the backbone function of the Single Point of Access (SPA), they will also connect to the many services that exist in the wider sphere, funded through grants and public funding. The Alliance will work in collaboration with Cheshire and Wirral Partnership NHS Foundation Trust (CWP) as a clinical partner, who will sit as an associate member of the Alliance Leadership Team. CWP will provide specialist clinical services via CAMHS, clinical governance and Mental Health in Schools Teams.
- 3.3.5 Unscheduled Care Programme:** The Group noted the restructured Unscheduled Care Programme, which replaces the Urgent and Emergency Care Programme referred to in 3.2.6 above. The Unscheduled Care Programme will report to the Wirral Place Based Partnership Board.
- 3.4** The meeting held on 18th May 2023 considered the following items of business.
- 3.4.1 Membership:** It was agreed that one representative from Wirral Hospice St John’s and/or Claire House should be invited to attend the Group on behalf of their sector.
- 3.4.2 CORE 20PLUS5:** A presentation was given on the work being undertaken in Wirral on the Core20Plus5 programme. Core20PLUS5 is a national NHS England approach to support the reduction of health inequalities at both national and system level. The approach defines a target population cohort and identifies ‘5’ focus clinical areas requiring accelerated improvement. The approach, which initially focussed on healthcare inequalities experienced by adults, has now been adapted to apply to children and young people—the information below outlines the Core20PLUS5 approach for children and young people.
- 3.4.3** The Core20 are the most deprived 20% of the national population as identified by the national Index of multiple deprivation (IMD). The IMD has seven domains with indicators accounting for a wide range of social determinants of health.
- 3.4.5** The Plus population groups include ethnic minority communities; inclusion health groups; people with a learning disability and autistic people; coastal communities with pockets of deprivation hidden amongst relative affluence; people with multi-morbidities; and protected characteristic groups; amongst others. Specific consideration should also be taken for the inclusion of young carers, looked after children/care leavers and those in contact with the justice system. The inclusion health groups cover people experiencing homelessness, drug and alcohol dependence, vulnerable migrants, Gypsy, Roma and Traveller communities, sex workers, people in contact with the justice system, victims of modern slavery and other socially excluded groups.
- 3.4.6** The Core 20Plus5 programme has five nationally defined clinical areas of focus. These are:

- Asthma - Address over reliance on reliever medications and decrease the number of asthma attacks.
- Diabetes - Increase access to real-time continuous glucose monitors and insulin pumps across the most deprived quintiles and from ethnic minority backgrounds. Increase proportion of those with Type 2 diabetes receiving recommended NICE care processes.
- Epilepsy - Increase access to epilepsy specialist nurses and ensure access in the first year of care for those with a learning disability or autism.
- Oral health – Reduce tooth extractions due to decay for children admitted as inpatients in hospital, aged 10 years and under.
- Mental health - Improve access rates to children and young people’s mental health services for 0–17-year-olds, for certain ethnic groups, age, gender and deprivation.

3.4.7 The presentation covered activities in Wirral that are being undertaken to tackle health inequalities in the following locally determined “Plus” groups.

- People with learning disabilities – led by Wirral Mencap
- People with multi-morbidities – led by Health Junction
- People who misuse substances – led by CGL
- Women’s Health
- People from Black and Minority Ethnic communities – led by Wirral Multicultural Organisation

3.4.8 **Wirral Health and Care Plan 2023/24:** The Group approved the final draft of this document for submission to the Place Based Partnership Board.

3.4.9 **Wirral Health and Care Plan 2023/24 Assurance on Delivery:** The Group agreed an approach to the development of delivery plans for each workstream of the Wirral Health and Care Plan. It was noted that the Unscheduled Care Programme would report direct to the Place Based Partnership Board. The Group also agreed to a common reporting approach to gain assurance on the delivery of the key workstreams, which would support reporting to Board.

4.0 FINANCIAL IMPLICATIONS

4.1 There are no direct financial implications arising from this report.

5.0 LEGAL IMPLICATIONS

5.1 There are no direct legal implications arising from this report.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

6.1 Wirral Council are supporting the Wirral Place Based Partnership Board and, when required, the Joint Strategic Commissioning Board. NHS Cheshire and Merseyside will support the remaining governance and assurance infrastructure.

7.0 RELEVANT RISKS

- 7.1 NHS Cheshire and Merseyside is developing a risk management and assurance framework, which will include place.

8.0 ENGAGEMENT/CONSULTATION

- 8.1 Engagement with system partners has taken place in the development of the Terms of Reference for the Strategy and Transformation Group. This is a group that has been agreed as part of NHS Cheshire and Merseyside's governance for Wirral. The Strategy and Transformation Group has a membership that includes Healthwatch Wirral and representation from the voluntary, community, faith, and social enterprise (VCFSE) sector.

9.0 EQUALITY IMPLICATIONS

- 9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. The business of these groups will be conducted with an awareness of the general duty requirements and place equality considerations. No Equality Impact Assessment (EIA) is required for this report, although impact assessments will be required for any service changes proposed through the Strategy and Transformation Group.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

- 10.1 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner, these principles will be followed by the Strategy and Transformation Group.

11.0 COMMUNITY WEALTH IMPLICATIONS

- 11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral. The Strategy and Transformation Group will take account of this in their work.

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APPENDICES

There are no appendices to this report.

BACKGROUND PAPERS

Papers brought to the Wirral Place Based Partnership Board meetings on 13th October 2022, 8th December 2022 and 9th February 2023 provide background information on these groups and how they align to the Board.

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Wirral Place Based Partnership Board	13 th October 2022 8 th December 2022 9 th February 2023 9 th March 2023